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TOBACCO INDUSTRY RESEARCH COMMITTEE 5400 Empire State Building, New York 1, N. Y.

March 19, 1954

(TO) Mr. John W. Hill, President Hill and Knowlton, Inc. 350 Fifth Avenue New York, New York

Dear John:

Thank you for sending me the two suggested drafts of letter of invitation to prospective members of the Advisory Committee.

If Dr. Tannenbaum decides to accept appointment as Scientific Director, he will probably wish to have a voice in preparing the letter of invitation, if indeed he may not prefer to extend the invitations himself; consequently I think we might defer consideration of the second letter.

Since our meeting of last Monday, and as instructed by the Committee at that meeting, Messrs. Clarke and Hanmer of the Technical Group have drawn up a set of proposed "ground rules" for delivery to Dr. Tannenbaum. They include suggestions and revisions by the Law Committee, the Sub-Committee consisting of Messrs. Kent, Mc-Comas and myself (Mr. Peterson being absent), and I understand that they have also been checked with and approved by Mr. Darr and Mr. Hartnett. A copy has been sent to you and to Mr. Hoyt.

In view of the formulation of these rules, which deal with the responsibility and prerogative of the Scientific Director and the Advisory Committee, I think that they must be mentioned in the letter and enclosed with it. I have suggested this in pencil on the enclosure; you may have a better suggestion of how to handle it.

Mr. Hoyt tells me that a meeting of the Technical Committee has been called for Wednesday. By that time we will know whether or not we have a Scientific Director; also, if Dr. Tannenbaum declines the job, whether it is because he did not like the rules we submitted to him. This may have a bearing too on the letter of invitation to be sent to prospective members of the Advisory Committee. Other valuable suggestions might also come out of that meeting, which should not, however, interfere with the principle of the letter as proposed by you, which was approved enthusiastically by the committee last Monday.

Sincerely,

Paul M. Hahn Chairman

Enclosure